FINANCIAL REPORT

for the year ended

31st December, 2023



www.thomasdavis.com.au mail@thomasdavis.com.au

12 March, 2024

The President and the Board of Directors, Alliance Française de Sydney 257 Clarence Street, Sydney,NSW 2000

Dear Sirs,

We report the completion of our examination of the books of accounts and records of your Group for the year ended 31st December, 2023 and have pleasure in furnishing herewith the following Statements:-

- (1) Consolidated Statement of Financial Position as at 31st December, 2023.
- (2) Consolidated Statement of Comprehensive Income for the year ended 31st December, 2023.
- (3) Consolidated Statement of Changes in Members' Funds for the year ended 31st December, 2023.
- (4) Consolidated Statement of Cash Flows for the year ended 31st December, 2023.
- (5) Notes to and Forming part of the Financial Statements for the year ended 31st December, 2023.
- (6) Directors' Declaration, and Auditor's Report in respect to the Financial Report for the year ended 31st December, 2023.

Yours faithfully,

Ilramas Juns 465.



Sydney 2000



Global

F: (02) 9231 6792

Sydney 2001

DIRECTORS REPORT

The Directors have pleasure in submitting the Financial Statements as at 31 December 2023.

1 - Directors

The names of each person who has been a Director during the year and to the date of this report are:

François Romanet , President (appointed 31/05/2023) Hannah Cooper, Vice President Patrick Cocquerel, Honorary Treasurer Lyn Tuit, Former President Marie Chretien, Former Vice President (resigned 31/05/2023) Gareth Dando, Former Honorary Treasurer Mr Anthony Kierann

Marie Varnier-Gitard (resigned 31/05/2023)

Dominique Barbeau Amaury Trequer

Isabelle Toland (appointed 31/05/2023)

Mr Dominique Giovanangeli, Secretary

Directors have been in office since the start of the financial year and until the date of this report unless otherwise stated.

All Directors of the Company retire in accordance with the Company's Constitution. The names of the Directors elected shall be announced at the Annual General Meeting in accordance with the Company's Constitution.

2 - Information on Directors

François Romanet

President (from 28/11/2023)

Qualifications

BA (Hons) Business and Finance Chevalier de l'Ordre National du Mérite

Experience

Board member European Australian Business Council (EABC)

French Foreign Trade Advisor Former CEO SAFRAN Pacific

Former Managing Director SAFRAN Electronics and Defense Australasia

Former Chairman and CEO Naval Group Pacific

Special responsibilities

Member of the Finance, Audit and Risk Committee (Chair) and the Film Committee

Original appointment

31/05/2023

Ms Hannah Cooper

Vice President

Qualifications

ARITA, Advanced Certificate in Insolvency (UTS Sydney) Bachelor of Laws (Hons.) (Macquarie University, Sydney) Bachelor of Liberal Studies (University of Sydney)
Admitted as a Solicitor of the Supreme Court of NSW (2014)
Admitted as a Solicitor of the High Court of Australia (2016)

Experience

Lawyer at Gilbert + Tobin (Restructuring and Insolvency) and Legal

Project Manager, Sydney
Former lawyer (Restructuring) at Cadwalader, Wickersham and Taft LLP, London , UK Former lawyer (Restructuring) at Milibank, Tweed, Hadley and McCloy LLP, London, UK

Former lawyer (Corporate Advisory) at Corrs Chambers Westgarth, Sydney

Special responsibilities

Member of the Finance, Audit and Risk Committee

Original appointment

08/02/2021

Last subsequent appointment

31/05/2021

2 - Information on Directors continued

Mr Patrick Cocquerel Honorary Treasurer (from 28/11/2023)

Graduate Diploma SKEMA Business School (Lille, France) Qualifications

Diplôme d'Etudes Comptables Supérieures (France)

Former Global Head of Natural Resources, Westpac Institutional Bank (Sydney) Former Senior Banking Executive and CEO for the Credit Agricole CIB Group in Australia, Spain, USA and France Experience

Former Foreign Trade Advisor for France in Australia and in the USA

(Conseiller du Commerce Exterieur de la France)

Special responsibilities Member of the Finance, Audit and Risk Committee

Member of the Film Committee (Chair)

Original appointment 31/05/2021

President (until 28/11/2023) Ms Lyn Tuit

BA Dip. Ed. (University of Western Australia). Qualifications

Diplôme Superieur CCI Paris

Australian Institute of Company Directors Diploma GAICD

Principal, Momentum 2 Experience

Director, Intuitive Communication

Former Treasurer and Board Director, Sydney Salon

President Association Nationale des Membres de l'Ordre National du Merite for Australia Past First Secretary, Australian Embassy, Paris, France

Past Director, South Australian Tourism Commission board of directors Past South Australian Regional Director, France and Italy, based in Paris

Special responsibilities Member of the Finance, Audit and Risk Committee

Member of the Marketing Committee

Member of the Film Committee

14/05/2008 Original appointment

Last subsequent appointment 31/05/2021

Ms Marie Chretien Former Director (until 31/05/2023)

Australian Institute of Company Directors diploma GAICD (2017) MA, University of Sydney (2014) Qualifications

MBA, Macquarie University, Sydney (2002) Engineering degree, EFREI, Paris France (1998)

Experience CEO, Culture Plus

Council Member, The Power Institute (University of Sydney) Past Commercial & Contract Manager, APA Group, Australia Past National Key Account Manager, RTE-EDF, France

Special responsibilities Member of the Membership and Events Committee

Member of the Finance and Risk Committee

02/05/2017 Original appointment

Last subsequent appointment 31/05/2021

2 - Information on Directors continued

Mr Gareth Dando Honorary Treasurer (until 28/11/2023)

MA (Hons) Physics, Oxford University, UK MBA, INSEAD Fontainebleau, France Qualifications

BSc (Hons) Mathematics, University of Melbourne MSc Coaching Psychology, University of Sydney

Experience Partner & Associate Director, Boston Consulting Group, Sydney

Past CEO, Ambiata, Sydney

Past Executive coach, Global Coaching Partnership, Sydney

Past Head, Big Data Analytics, Telstra, Sydney
Past Managing Director, Southern Cross Venture Partners, Sydney

Past CEO, UNISEED, Melbourne

Past Senior Manager, LEK Consulting, Melbourne
Past Consultant, OC&C Strategy Consultants, London/Paris
Past IT Consultant, Andersen Consulting, London UK

Special responsibilities

Member of the Finance, Audit and Risk Committee Member of the Marketing Committee

15/04/2014 Original appointment

31/05/2021 Last subsequent appointment

Mr Anthony Kierann Director

Qualifications ВА

Experience

Former Chief Operating Officer at Actors Centre Australia Former General Manager of Film Festivals, Australian Cinema and

programs with Event Cinemas

Past General Manager of Hotels within Sydney

Special responsibilities Member of the Film Committee

Original appointment 31/05/2021

Former Director (until 31/05/2023) Mrs Marie, Varnier-Gitard

Bachelor of Business Qualifications

Advanced Management Program in Aviation (IATA)

Safety Management for Airline Diploma

Councillor French Australian Chamber of Commerce and Industry Experience

(FACCI), Sydney

President d'Honneur, Association Nationale des Membres de l'Ordre

National du Mérite - Australia

President, Societe des Membres de la Legion d'Honneur General delegate for Australia of French veterans leaving abroad (FACS)

Past Member of the executive committee, Association of the Friends of the La Perouse Museum

Member of the executive committee, Association of French assist NSW Past Chairperson, Union des Français de l'Etranger (UFE) Co-Founder, UFE Charity (fundraising events / sponsorship)

Past Regional Director Aircalin Australia and New Zealand Past Director and member of executive committee Sofrana Unilines

Past Managing Director GSA for Thai Airways (New Caledonia and France)

Past Managing Director Sofragence Travel (New Caledonia)

Member of the Membership and Events Committee Special responsibilities

Original appointment 15/04/2014 31/05/2021 Last subsequent appointment

2 - Information on Directors continued

Ms Dominique Barbeau

Qualifications MA (French), University of New South Wales

BA (Hons), Grad. Dip. Ed., University of New South Wales Diplôme Supérieur du Français des Affaires, (Chambre de

Commerce et d'Industrie, Paris)

Casual Secondary School Teacher, Redlands Experience

Past IB French Teacher, SCECGS Redlands, Cremome Past French Teacher, Pymble Ladies College (Sydney) Past International Baccalaureate (IB) Spanish ab initio and past French Teacher, Kambala (Sydney)

Past HSC French & Spanish Teacher, Hornsby Girls High School Past Relieving Head Teacher - Languages, and past French

Teacher, Killara High School

Past Acting Head Teacher - Languages, and past French & Spanish

Teacher, Balgowlah Boys High School

Past member of BOSTES now NESA) HSC French Examination Committee and

Senior Examiner

Past President of NAFT (Sydney)
Past Vice-President of the Federation of Associations of Teachers of

French in Australia (FATFA)

Past Spanish Convener, MLTA of NSW (Sydney)

Special responsibilities Member of the Membership and Events Committee (Chair)

09/05/2018 Original appointment Last subsequent appointment 31/05/2021

Mr Amaury Treguer

Director

M Comm, B Bus Qualifications

Experience Co-Founder of Bread Agency

Former Executive Director Social at Red Havas (Sydney)

Former Head Social and Content, The Haus (Sydney)
Former Senior Strategist at We are Social | Digital Agency (Sydney)

Special responsibilities Member of the Film Committee

Chair of the Marketing Committee (Chair)

31/05/2021 Original appointment

Ms Isabelle Toland Director

Qualifications B. Sc (Hons), B. Arch (Hons)

AIA Small Project Award (2020)
AIA NSW Emerging Architect Prize (2018)

AIA Robert Woodward Award (2018) Co-Creative Director of the Australian Exhibtion at the Venice

Architecture Biennale (2016)

Director at Aileen Sage Architects (Sydney) Experience

Former architect at Lipsky + Rollet (Paris) Former architect at Shigeru Ban Architects Europe Former architect at Toland Architects (Sydney)
Former architect at Neeson Murcutt Architects (Sydney)

Member of the Membership and Events Committee Special responsibilities

Original appointment 31/05/2023

2 - Information on Directors continued

Mr Dominique Giovanangeli Secretary

Qualifications Certified Practising Accountant (CPA Australia)

Graduate Conversion Course in Accounting (UTS Sydney)
Master in IT applied to Management (University of Paris IX)
Master in Biology (University of Paris VI)

Justice of the Peace for the State of New South Wales

Experience Finance Manager at Alliance Française de Sydney

Past Finance and Administration Officer at Atout France (Sydney)

Past Assistant Accountant and Stock Controller at Sydney City Motorcycles (Sydney)

Special responsibilities Secretary of the Board of Directors

Original appointment 21/05/2007

Last subsequent appointment 05/06/2019

3 - Directors' Meetings

During the financial year, 9 meetings of Directors were held. Attendance by each Director was as follows:

	Meetings held whilst a Director	Number attended
François Romanet , President (appointed 31/05/2023)	6	6
Hannah Cooper, Vice President	9	9
Patrick Cocquerel, Honorary Treasurer	9	7
Lyn Tuit, Former President	9	9
Marie Chretien, Former Vice President (resigned 31/05/2023)	3	3
Gareth Dando, Former Honorary Treasurer	9	6
Mr Anthony Kierann	9	6
Marie Varnier-Gitard (resigned 31/05/2023)	3	1
Dominique Barbeau	9	9
Amaury Treguer	9	7
Isabelle Toland (appointed 31/05/2023)	6	3
Mr Dominique Giovanangeli, Secretary	9	6

4 - The Entity

The entity is incorporated under the Corporations Act 2001 and is an entity limited by guarantee. If the entity is wound up, the constitution of the entity states that each member is required to contribute a maximum of \$10.00 (Ten Australian Dollars) each towards meeting any outstanding obligations of the entity. At 31 December 2023, the number of members of the Company is 593 and the total amount that members are liable to contribute if the entity is wound up is \$5,930 (2022: \$3,410).

5 - Principal activities

The principal activities of the entity during the financial year were to provide French tuition, in classes or individually, and to organise cultural events via its subsidiary Alliance Francaise de Sydney Cultural Foundation (ABN 14630718937) which is controlled 100% by Alliance Francaise de Sydney (ABN 23151008606) to enhance the knowledge of the French language and culture for the Australian public in the Sydney Metropolitan Area.

The Group's operations will continue to advance these activities.

6 - The entity's short-term and medium-term objectives

The Board and management of the Alliance is now focused on the twin objectives of returning both our language school and the Alliance Francaise French Film Festival to pre-Covid levels of activity.

7 - Strategies adopted to achieve objectives

To achieve the objectives described above, the entity has adopted the following strategies:

- Continue to build on our success in driving loyalty and re-enrolment of our existing students.
- Offer both consistent in-person and on-line options, concurrently, providing increased flexibility and a wider array of learning opportunities for all our students.
- Maintain a high-level of occupancy rate of our classes, while ensuring the highest pedagogical standards in on-line
- Increase marketing efforts with greater focus on a range of digital and social-media driven campaigns to stimulate
- Broaden our selection of specialised courses while enhancing our travel-focused offerings, leveraging the excitement surrounding the Paris Olympic games.
- Explore additional revenue streams to lessen reliance on courses and the Alliance Francaise French Film Festival.
- Continue to work closely with key stakeholders including, but not limited to, the NSW Department of Education, the Association of Independent Schools (A.I.S.) and the NSW Association of French Teachers (N.A.F.T.).
- Increase the quality and breadth of activities to boost Festival audiences, including the recruitment of an exceptional suite of Festival Ambassadors in partnership with Festival stakeholders.
- Increase the use of sophisticated digital marketing approaches to boost audience engagement around the

8 - Additional disclosures

- The net loss of the Consolidated Group for the financial year ended 31 December 2023 was \$13,355 (2022: loss of \$176,037). The net result for the year excluding depreciation expense of \$246,625 (2022: \$251,354) was a profit of \$233,270 (2022: \$75,335).
- The Company was able to deploy a grant from the NSW Government (Screen NSW) received in 2022 for the Alliance Française French Film Festival in 2022.
- No matter or circumstances have arisen since 31 December 2023 that has significantly affected, or may subsequently affect:
 - a) The operations of the Consolidated Group in future financial years, or
 b) The results of those operations in future financial years, or

 - c) The state of affairs of the Consolidated Group in future financial years.
- The Consolidated Group is not subject to any significant environmental regulation.

9 - Subsequent events

There are no subsequent events to be disclosed.

A copy of the lead Auditor's Independence Declaration as required under section 60-40 of the Australian Charities and Not-for-profits Commission Act 2012 (ACNC Act) is attached to this Directors' report.

Signed in accordance with a resolution of the Directors.

FRANÇOIS ROMANET

) Director &) Director &) Director &) Honorary Treasurer

PATRICK COCQUEREL

Sydney, 12th March 2024



AUDITORS' INDEPENDENCE DECLARATION UNDER SECTION 60-40 OF THE AUSTRALIAN CHARITIES AND NOT-FOR-PROFITS COMMISSION ACT 2012 (ACNC Act)

ALLIANCE FRANCAISE DE SYDNEY A.C.N. 000 783 139

For the year ended 31 December 2023, I declare that, to the best of my knowledge and belief, there have been:

- (a) no contraventions of the auditor independence requirements of the Australian Charities and Not-for-profits Act 2012 (ACNC Act) in relation to the audit; and
- (b) no contraventions of any applicable code of professional conduct in relation to the audit.

THOMAS DAVIS & CO.

J.G. RYAN

PARTNER

Chartered Accountants

SYDNEY, 12 March, 2024



L13,56 Pitt St GPO Box 492 T: (02) 9232 1188 Sydney 2000 Sydney 2001 F: (02) 9231 6792



CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31ST DECEMBER 2023

2022		Notes	2023 \$
\$	CURRENT ASSETS	Notes	Ψ
811,188	Cash and Cash Equivalents	4	889,072
271,610	Trade and Other Receivables	5	472,523
24,111	Inventories	6	30,373
160,785	Other	7	152,515
1,267,694	TOTAL CURRENT ASSETS		1,544,483
	NON-CURRENT ASSETS		
4,703,039	Property, Plant & Equipment	8	4,458,249
4,703,039	TOTAL NON-CURRENT ASSETS		4,458,249
5,970,733	TOTAL ASSETS		6,002,732
	CURRENT LIABILITIES		
974,006	Trade and Other Payables	9	1,355,566
47,973	Provisions	10	76,892
<u>u</u>	Borrowings	11	
1,021,979	TOTAL CURRENT LIABILITIES		1,432,458
	NON-CURRENT LIABILITIES		
40,664	Provisions	12	25,539
350,000	Borrowings	13	
390,664	TOTAL NON-CURRENT LIABILITIES		25,539
1,412,643	TOTAL LIABILITIES		1,457,997
4,558,090	NET ASSETS		4,544,735
	MEMBERS' FUNDS		
4,558,090	Retained Profits	14	4,544,735
4,558,090	TOTAL MEMBERS' FUNDS		4,544,735

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31ST DECEMBER, 2023

2022 \$			2023 \$
Ť		Notes	
2,784,073	Revenue from Ordinary Activities	2	3,325,383
1,067	Other Revenue	2	1,772
(1,905,330)	Employee Benefits Expense		(2,132,425)
(251,354)	Depreciation	3	(246,625)
(804,523)	Other Expenses from Ordinary Activities		(961,460)
(176,067)	Profit/(loss) for the year		(13,355)
, <u>_</u>	Other comprehensive income		<u></u>
(176,067)	Total comprehensive loss attributable members of the entity	to	(13,355)

CONSOLIDATED STATEMENT OF CHANGES IN MEMBERS' FUNDS FOR THE YEAR ENDED 31ST DECEMBER, 2023

	Retained profits	Total \$
Balance 1st January 2022	4,734,157	4,734,157
Profit/(loss) for the year Total other comprehensive income for the year Transfer (to) /from reserves Transfer (to) /from retained earnings	(176,067) - - -	(176,067) - - -
Balance 31st December 2022	4,558,090	4,558,090
Profit/(loss) for the year Total other comprehensive income for the year Transfer (to) /from reserves Transfer (to) /from retained earnings	(13,355) - -	(13,355) - -
Balance 31st December 2023	4,544,735	4,544,735

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST DECEMBER, 2023

2022 \$ Inflows (Outflows)		Notes	2023 \$ Inflows (Outflows)
2,961,440 63,285 27,962 (2,936,479) 1,067 13,878 (14,479)	CASH FLOW FROM OPERATING ACTIVITIES Sales Teaching Activities, Functions and Other Income Members' Subscriptions Payments to Suppliers of Services and employees Interest Received Other Income Received Interest Paid		3,642,037 91,772 20,818 (3,326,006) 1,772 9,787 (3,843)
116,674	NET CASH PROVIDED BY OPERATING ACTIVITIES	2	436,337
(60,426)	CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sale of Property Purchase of Property, Plant & Equipment		(8,453)
(60,426)	NET CASH USED IN INVESTING ACTIVITIES	:	(8,453)
	CASH FLOWS FROM FINANCING ACTIVITIES Repayment of Borrowings Proceeds from Borrowings		(350,000)
X 	NET CASH PROVIDED BY/(USED) IN FINANCING ACTIV	ITIES	(350,000)
56,248	NET INCREASE / (DECREASE) IN CASH HELD		77,884
754,940	Cash at the beginning of the Financial Year		811,188
811,188	CASH AT THE END OF THE FINANCIAL YEAR	1	889,072

NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST DECEMBER, 2023

NOTE 1 - RECONCILIATION OF CASH

For the purposes of the Statement of Cash Flows, Cash includes Cash in Banks, Deposits and Cash on Hand. Cash at the end of the Financial Year as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

2022 \$		2023 \$
1,266	Cash on Hand	742
809,922	Cash at Bank	888,330
811,188		889,072

NOTE 2 - RECONCILIATION OF NET CASH PROVIDED BY/(USED IN)OPERATING ACTIVITIES TO PROFIT FROM ORDINARY ACTIVITIES

	2022 \$		2023 \$
	(176,067)	Profit/(Loss) after Income Tax from Ordinary Activities	(13,355)
	251,354	Depreciation	246,625
	4,742	(Profit) / Loss on Sale of Fixed Assets	6,618
	3,299	Increase/ (Decrease) in Provision for Long Service Leave	13,794
		Change in Assets & Liabilities	
	2,003	(Increase)/Decrease in Inventories	(6,262)
	(225,645)	(Increase)/Decrease in Trade & Other Receivables	(200,913)
	(16,593)	(Increase)/Decrease in Prepayments & Deposits	8,270
	239,293	Increase/(Decrease) in Income Received in Advance	240,738
	34,288	Increase/(Decrease) in Trade & Other Payables	140,822
	116,674		436,337
=			

ALLIANCE FRANÇAISE DE SYDNEY A.C.N. 000 783 139

(A Company Limited by Guarantee)

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER, 2023

NOTE 1 - STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Preparation

Alliance Française de Sydney has applied Australian Accounting Standards AASB1060: General Purpose Financial Statements - Simplified Disclosures for For-Profit and Not-for-Profit Tier2 Entities.

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures of the Australian Accounting Standards Board (AASB) and the Australian Charities and Not-for-profits Commission Act 2012 (ACNC Act). The company and group are not-for-profit entities for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements, except for cash flow information, have been prepared on an accruals basis and are based on the historical cost convention. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements were authorised for issue by the Directors on 12th March 2024.

Principles of Consolidation

The consolidated financial statements incorporate all of the assets, liabilities and results of the parent entity, Alliance Francaise de Sydney and its subsidiary Alliance Francaise de Sydney Cultural Foundation. The parent entity controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns via its power over the entity.

The assets, liabilities and results of all subsidiaries are fully consolidated into the financial statements of the Group from the date on which the control is obtained by the Group. The consolidation of a subsidiary is discontinued from the date that control ceases. Intercompany transactions and balances between Group entities are fully eliminated on consolidation. Accounting policies are adjusted for subsidiaries and adjustments made if necessary to ensure uniformity of accounting policies adopted by the Group.

Revenue Recognition

Revenue is measured at the fair value of the consideration received or receivable. Amounts disclosed as revenue are net of taxes paid. Revenue is recognised for the major business activities as follows:

Tuition Fees

Revenue is recognised upon the performance of tuition to students.

Other Revenue

Other revenue is recognised when the right to receive the revenue has been established or if there are conditions or obligations in place in respect of the contract income which is recognised when or as the Group satisfies any obligations.

Operating Grants, Donations and Bequests

When the Group receives operating grant revenue, donations or bequests, it assesses whether a contract is enforceable and has sufficient specific performance obligations in accordance with AASB 15. When both these conditions are satisfied the Group identifies each performance obligation, recognises a contract liability for its obligations under the agreement and recognises revenue as it satisfies its performance obligations.

Where the contract is not enforceable or does have not have sufficiently specific performance obligations the Group recognises income immediately in profit and loss as the difference between the initial carrying amount of the asset and the related amount.

FOR THE YEAR ENDED 31ST DECEMBER, 2023

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

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NOTE 1 - STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Inventories

Stock is valued at the lower of cost and net realisable value.

Impairment of assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the higher of the fair value of an asset less costs to sell and its value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash generating units).

Cash and cash equivalents

Cash and cash equivalents includes cash on hand and cash held with financial institutions with short-term maturities and are subject to an insignificant risk of changes in value and bank overdrafts.

Trade receivables

Trade receivables are recognised at fair value less provision for doubtful debts. Trade receivables are due for settlement no more than 30 days from the date of invoice.

Collectability of trade receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off. A provision for doubtful receivables is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the carrying amount of the asset and the total of estimated future cash flows. The amount of the provision is recognised in the statement of comprehensive income.

Trade receivables are reviewed for the lifetime expected credit loss when assessing any provision for doubtful debts.

Property, plant & equipment

Property, plant and equipment is stated at historical cost less accumulated depreciation and any impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount of assets. If the carrying amount of property, plant and equipment is greater than its estimated recoverable amount, the carrying value is written down immediately to its estimated recoverable amount and impairment losses are recognised in profit and loss.

The Group charges depreciation at rates that have been calculated to write off assets over their useful lives.

The depreciation rates used for each class of depreciable assets are: -

Strata Title Premises	2.50%
Strata Fit-out	5 - 10.00%
Building Improvements	10.00%
Office Machines	12 - 14.00%
Furniture, Fittings and Teaching Equipment	9 - 30.00%

The Directors are satisfied that in the event of disposal of the group's real estate in the normal course of business, the net amount expected to be recovered would not be less than present carrying value shown in the financial statements.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER, 2023

NOTE 1 - STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Financial instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Group commits itself to either purchase or sell the asset (trade date accounting is adopted).

Financial instruments (except for trade receivables) are initially measured at fair value plus transaction costs except where the instrument is classified "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately.

Trade receivables are initially measured at transaction price if the trade receivables do not contain significant financing components.

Classification and subsequent measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest method, or cost. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as the amount at which the financial asset or financial liability is measured at initial recognition less principal repayments and any reduction for impairment, and adjusted for any cumulative amortisation of the difference between the initial amount and the maturity amount calculated using the effective interest method.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that exactly discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying amount with a consequential recognition of an income or expense item in profit or loss.

Fair value is determined based on current bid prices for all quoted investments. Valuation techniques are applied to determine the fair value for all unlisted securities, including recent arm's length transactions, reference to similar instruments and option pricing models.

Impairment

The Group adopts the simple approach under AASB 9 in relation to trade receivables, as the loss allowance is measured at the lifetime expected credit loss.

AASB 9 also determines that a loss allowance for expected credit loss be recognised on debt investments subsequently measured at amortised cost or at fair value through other comprehensive income, lease receivables, contract assets, loan commitments and financial guarantee contracts as the impairment provision would apply to them.

If the credit risk on a financial instrument did not show significant change since initial recognition, an expected credit loss amount equal to the 12 month expected credit loss is used. However, a loss allowance is recognised at an amount equal to the lifetime expected credit loss if the credit risk on that financial instrument has increased significantly since initial recognition, or if the instrument is an acquired credit-impaired financial asset.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER, 2023

NOTE 1 - STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability, which is extinguished or transferred to another party, and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Leases

At inception of a contract, the Group assesses if the contract contains or is a lease. If a lease is present, a right-of-use asset and a corresponding lease liability is recognised by the Group where the entity is a lessee. These leases are measured at their net present values and include future lease payments under an option where that option is reasonably expected to be taken up. The leases are amortised on a straight-line basis over the term of the lease. However all contracts that are classified as short-term leases (less than 12 months) and leases of low value assets are recognised as operating expenses over the term of the lease.

Trade and other payables

These amounts represent liabilities for goods and services provided to the Group prior to the end of financial year and other amounts which are unpaid. The amounts are unsecured.

Borrowings

Borrowings are recognised at fair value, net of transaction costs incurred.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Borrowing costs

Borrowing costs are expensed through the statement of comprehensive income.

Provisions

Provisions are recognised when the association has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Income Tax

No provision has been made in the Financial Statements for income tax as the Group is exempt from income tax

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Revenues and payables are stated inclusive of the amount of GST. The net amount of GST recoverable from or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

FOR THE YEAR ENDED 31ST DECEMBER, 2023

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

NOTE 1 - STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Employee Benefits

(i) Short-term employee benefits

Provision is made for the Group's obligation for short-term employee benefits. Short-term employee benefits are benefits that are expected to be settled wholly before 12 months after the end of the reporting period. Short-term employee benefits are measured at the undiscounted amounts expected to be paid when the obligation is settled. The Group's obligations for short-term benefits which constitute annual leave are recognised as part of current trade and other payables in the statement of financial position.

(ii) Long-term employee benefits

The Group classifies employees' long service leave as other long-term benefits as these entitlements have not yet vested in relation to those employees who have not yet completed the required period of service. These benefits are shown as non-current liabilities in the statement of financial position.

The amount expected to be paid to employees for their pro-rata entitlement to long service leave has been measured at the present value of expected future payments to be made to employees. This incorporates anticipated future wage levels, duration of service and historical information in regarding the probability of leave being taken.

(iii) Retirement benefit obligations

The Group pays the fixed superannuation guarantee contribution (currently 10% of the employee's ordinary earnings) to the employee's superannuation fund of choice. All contributions paid by the Group on behalf of employees are recognised as an expense when they become payable. All obligations for unpaid superannuation contributions are measured at the (undiscounted) amounts expected to be paid when the obligation is settled and are shown as current liabilities in the statement of financial position.

Comparative Figures

Comparative figures are, where appropriate, reclassified so as to be comparable with figures in the current year.

Critical accounting estimates and judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume reasonable expectation of future events and are based on current trends and economic data, obtained both internally and within the Group.

New and amended accounting standards

There are no significant changes relating to new accounting standards for the consolidated financial statements.

2022 \$		2023 \$
	NOTE 2 - REVENUE	
	Operating Activities	
2,588,811	Teaching Activities & Functions	3,097,790
63,285	Sales - Bookshop	91,772
25,068	Membership Subscriptions	18,925
106,909	Sundry Income	116,896
2,784,073	-	3,325,383
	Non-Operating Activities	
1,067	Interest Received	1,772
2,785,140		3,327,155

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER, 2023

2022 \$		2023 \$
	NOTE 3 - PROFIT FROM ORDINARY ACTIVITIES	
3,299 (24,338) (21,039)	Profit from ordinary activities before income tax has been determined after charging as expense the following items: Movements in Provisions: - Long Service Leave - Annual Leave	13,794 (8,544) 5,250
28,368 222,986 251,354	Depreciation of Non-Current Assets - Plant & Equipment - Buildings & Improvements	24,903 221,722 246,625
10,900 4,000 14,900	Remuneration of the Auditors For: - Auditing Accounts - Other Services	14,800 5,000 19,800
	NOTE 4 - CURRENT ASSETS - CASH & CASH EQUIVALENTS	
1,266 439,056 370,866 811,188	Cash on Hand CBA - Cheque Accounts CBA - Savings Accounts	742 835,596 52,734 889,072
	NOTE 5 - CURRENT ASSETS - TRADE & OTHER RECEIVABLES	
271,610 - 271,610	Trade Debtors Sundry Debtors	472,523
	NOTE 6 - CURRENT ASSETS - INVENTORIES	
24,111 24,111	Stock On Hand	30,373 30,373
	NOTE 7 - CURRENT ASSETS - OTHER	
160,785 160,785	Prepayments and deposits	152,515 152,515

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER, 2023

2022 \$		2023 \$
	NOTE 8 - NON-CURRENT ASSETS - PROPERTY, PLANT & EQUIPMENT	
6,118,760 (1,997,938) 4,120,822	Strata Title Premises - At Cost Less Accumulated Depreciation	6,118,760 (2,150,905) 3,967,855
1,073,828 (697,983) 375,845	Strata Fitout - At Cost Less Accumulated Depreciation	1,073,828 (751,674) 322,154
324,520 (237,860) 86,660	Improvements - At Cost Less Accumulated Depreciation	330,950 (252,924) 78,026
143,021 (91,198) 51,823	Furniture, Fittings & Teaching Equip - At Cost Less Accumulated Depreciation	143,466 (95,775) 47,691
163,835 (113,652) 50,183	Office Machines - At Cost Less Accumulated Depreciation	152,805 (122,228) 30,577
70,654 (66,221) 4,433	Database - At Cost Less Accumulated Depreciation	
10 36,804 (23,541) 13,273 4,703,039	Library - At Valuation Library - At Cost Less Accumulated Depreciation	10 36,804 (24,868) 11,946 4,458,249
	NOTE 9 - CURRENT LIABILITIES - TRADE & OTHER PAYABLES	
278,793 252,906 403,670 38,637 974,006	Teaching Activities - Fees Received In Advance Income Received in Advance Trade Creditors & Sundry Accruals Annual Leave	326,165 446,272 553,036 30,093 1,355,566
	NOTE 10 - CURRENT LIABILITIES - PROVISIONS	
47,973 47,973	Long Service Leave	76,892 76,892

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER, 2023

2022 \$			2023 \$	
	NOTE 11 - CURRENT LI	ABILITIES - BORROWINGS		
	CBA Loan - Variable (Sec	eured)		
	NOTE 12 - NON-CURRE	NT LIABILITIES - PROVISIONS		
40,664 40,664	Long Service Leave		25,539 25,539	
	NOTE 13 - NON- CURRE	NT LIABILITIES - BORROWINGS		
350,000 350,000	CBA Loan - Variable (Sec	ured)		
At 31 December 2023, the	unused portion of the CBA L	oan - Variable amounted to \$350,000 (2	2022; \$Nil).	
	NOTE 14 - RETAINED PR	POFITS		
4,734,157	Retained Profits at the Be Net Profit/(Loss) for the Y	ginning of the Financial Year	4,558,090 (13,355)	
(176,067) 4,558,090	Retained Profits at the En		4,544,735	
NOTE 15 - MOVEMENTS IN CARRYING AMOUNTS OF PROPERTY, PLANT & EQUIPMENT (REFER NOTE 8)				
Delegae et the	Land & Buildings	Plant & Equipment	Total	
Balance at the beginning of the year	4,583,327	119,712	4,703,039	
Additions	6,430	2,023	8,453	
Depreciation	(221,722)	(24,903)	(246,625)	
Disposals		(6,618)	(6,618)	
Carrying amount at the end of the year	4,368,035	90,214	4,458,249	

NOTE 16 - FINANCIAL REPORTING BY SEGMENTS

The principal activities of the Group were to teach the French language, encourage the study of French civilisation and promote French thought, ideas, art and culture with the Alliance Francaise in Paris.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER, 2023

NOTE 17 - EVENTS SUBSEQUENT TO REPORTING DATE

There are no subsequent events to reporting date.

NOTE 18 - LEASE COMMITMENTS

NOTE 10- LEASE COMMITMENTS	2022 \$	2023 \$
Commitments in relation to leases contracted :		
Within one year Later than one year but not later than five years Later than five years	5,249 20,996 	5,249 15,747 20,996
Representing: Non-cancellable operating leases	26,245	20,996

NOTE 19 - RELATED PARTY TRANSACTIONS

(a) The names of each person holding the position of Director of Alliance Francaise de Sydney at anytime during the financial year were:

François Romanet Hannah Cooper Patrick Cocquerel Lyn Tuit Marie Chretien Gareth Dando Mr Anthony Kierann Marie Varnier-Gitard Dominique Barbeau Amaury Treguer Isabelle Toland

Payments totalling \$14,465 were made to Gilbert & Tobin during the financial year for legal services provided to the Group. Hannah Cooper, one of the Directors works as a lawyer for the legal firm. Those payments were properly pre-approved by the board of directors

NOTE 20 - CAPITAL COMMITMENTS

Contracted expenditure on Capital Works as at 31st December 2023 is \$Nil (2022: \$Nil).

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER, 2023

NOTE 21 - FINANCIAL RISK MANAGEMENT

The Group's financial instruments consist mainly of deposits with banks, accounts receivable and payable, and leases.

The carrying amounts for each category of financial instruments, measured in accordance with AASB 9 as detailed in the accounting policies to these financial statements, are as follows:

	Note	2022 \$	2023 \$
Financial Assets		•	·
Cash and Cash equivalents	4	811,188	889,072
Trade and Other Receivables	5	271,610	472,523
Total Financial Assets	9	1,082,798	1,361,595
Financial Liabilities			
Trade and Other Payables	9	974,006	1,355,566
Borrowings	11,13	350,000	
Total Financial Liabilities		1,324,006	1,355,566

NOTE 22 - BORROWING FACILITIES

The Group's borrowings at the reporting date amount to \$Nil - (2022: \$350,000). The total facility available amounts to \$830,000 being variable interest facilities with CBA commencing on 19/1/2021 for 5 years at a current rate of 7.25%.

NOTE 23 - GOING CONCERN

The Directors believe that the Group is a going concern because the Group will be able to meet its financial obligations as and when they fall due.

NOTE 24 - SUBSIDIARY FINANCIAL INFORMATION

Alliance Francaise de Sydney is the parent entity of Alliance Francaise de Sydney Cultural Foundation. Set out below is the information about the subsidiary entity.

de out below is the information about the casonalary office.	2022 \$	2023 \$
Statement of profit or loss and other comprehensive income		
Profit/(Loss) after income tax	(35,805)	(22,738)
Statement of financial position		
Total current assets	607,954	1,137,374
Total assets	607,954	1,137,374
Total current liabilities	855,841	1,407,999
Total liabilities	855,841	1,407,999
Equity		
Retained earnings	(247,887)	(270,625)
Total equity	(247,887)	(270,625)

DIRECTORS' DECLARATION

The directors of Alliance Française de Sydney declare that :

- (1) The Financial Statements and Notes are in accordance with the Australian Charities and Not-for-profits Commission Act 2012 (ACNC Act) and:
 - (a) comply with Australian Accounting Standards Simplified Disclosures; and
 - (b) give a true and fair view of the group's financial position as at 31 December 2023 and of its performance for the year ended on that date.
- (2) in the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the board of directors and is signed in accordance with subsection 60.15(2) of the Australian Charities and Not-for-profits Commission Regulation 2022.

For and on behalf of the Board

FRANÇOIS ROMANET

) Director &) President

PATRICK COCQUEREL

) Director &_

) Honorary Treasurer

SYDNEY, 12th March, 2024



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

ALLIANCE FRANCAISE DE SYDNEY A.C.N. 000 783 139 (A Company Limited by Guarantee)

Opinion

We have audited the financial report of Alliance Francaise de Sydney and its controlled entity (the Group), which comprises the statement of financial position as at 31 December 2023, the statement of profit or loss and other comprehensive income, statement of changes in members' funds and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the directors declaration.

In our opinion, the financial report of the Group has been prepared in accordance with Division 60 of the Australian Charities and Not-for-profits Commission Act 2012, including:

- giving a true and fair view of the Group's financial position as at 31 December, 2023 and of its performance for the year ended on that date; and
- (b) complying with Australian Accounting Standards AASB1060: General Purpose Financial Statements -Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities and the Australian Charities and Not-forprofits Commission Regulation 2022.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Group in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the Group annual report for the year ended 31 December 2022, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Australian Charities and Not-for-profits Commission Act 2012 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.



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Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and
 whether the financial report represents the underlying transactions and events in a manner that achieves fair
 presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

THOMAS/DAVIS & CO.

J.G.RYAN

PARTNER

Chartered Accountants

SYDNEY, 12 March, 2024

Liability limited by a scheme approved under Professional Standards Legislation